ANNUAL REPORT

FISCAL YEAR 2015



* MISSION *

The mission of the CIVIL WAR TRUST is to tell the story of the first one hundred years of American history through preservation, education and interpretation of the battlefields where our nation was created and defined.

PRESERVE ★ EDUCATE ★ ENGAGE

Mission **2** Board *of* Directors 3 Letter *from the* President A Year in Preservation 6 Preserve Educate Engage **I2** Land Preservation Summary 13 Partners in Preservation A Preservation Timeline: A Year of Victories Financial Highlights 17 Prudent Fiscal Management 18 Campaign 1776 **21** Donor Recognition Societies

2015-2016 BOARD of TRUSTEES Kirk Bradley, Chairman Gary W. Gallagher O. James Lighthizer, President Bruce C. Gottwald Michael Grainger* Jeffrey Rodek, Vice Chairman William J. Hupp Mary Munsell Abroe Trace Adkins Kate Kelly Harrison M. Bains Thomas H. Lauer Don Barrett Duke R. Ligon Edwin C. Bearss Jeffrey P. McClanathan Paul W. Bryant, Jr.* John L. Nau, III* Walter W. Buckley, Jr. Stephan F. Newhouse John Campbell J. Dennis Sexton Carlton B. Crenshaw Madhu Tadikonda Jeff Dahlgren Robert Uhler Robert C. Daum William W. Vodra Vince Dooley Susan Whitaker Lester G. "Ruff" Fant* *Chairman Emeritus





HE 2015 FISCAL YEAR saw a tremendous string of successes for the Civil War Trust, as we finished our commemoration of the Civil War sesquicentennial by completing an ambi-

tious \$52.5 million capital campaign timed to coincide with the war's 150th anniversary. During this time we further em-

braced the mantle of America's premier heritage land preservation organization by undertaking groundbreaking projects at such iconic places as Gettysburg and Antietam, and by transforming history education with 21st-century technology.

But even as we pause to mark specific achievements from this particular window of April 2015–March 2016, I ask you to reflect on the broader purpose of this organization and our growing understanding of how preservation can secure the future of history education in this country. We are uniquely positioned to

shape the way the first century of American history is remembered, honored and taught.

Each day, development pressures threaten to destroy pieces of American history, notably the battlefields on which our country was formed and tested. For nearly 30 years, the Civil War Trust has successfully fought to save battlefields from America's defining conflict — the Civil War. Recognizing that battlefields from the Revolutionary War and the War of 1812 are similarly, if not more, vulnerable, in late 2014, we responded to the request of the National Park Service by launching the national Campaign 1776 initiative.

Unspoiled battlefield landscapes are precious reminders of this nation's struggles to achieve independence and create a republic focused on the liberty of its people. They are permanent memorials to the sacrifice, devotion to duty and courage of the brave American soldiers — from the Revolutionary War to the present — who have given their lives to create the strongest, freest and most vibrant democracy in the history of the world.

Interpreted battlefields become everlasting outdoor class-

rooms, where future generations will study and reflect upon the significance of past events — a process further advanced by the judicious application and integration of the latest in cutting-edge technology. Well-managed battlefields become tremendous community assets, improving livability as valuable green space and increasing economic vitality through heritage tourism.

Moreover, in this era of dwindling resources for classroom educators, our curricula and other materials can make a profound difference in the ability of these teachers to spark a lifelong interest

in history among their charges. And a robust online presence, offering the highest quality articles, videos and other digital and multimedia materials, ensures that millions of people each year are able to access high quality, accurate and unbiased content.

Sincerely,

O. JAMES LIGHTHIZER *President*, Civil War Trust

A YEAR in PRESERVATION



Y ANY MEASURE, the Civil War Trust had an outstanding fiscal year. Here are a few illustrations of the extent of our achievements.

- ★ Completed Campaign 150, raising \$52.5 million for preservation and education
- ★ Recorded visitation equivalent to **51.7 years** (453,000 hours) spent on the battlefield-specific pages of our website
- ★ Announced that first-year visitation at the proposed Brandy Station and Cedar Mountain State Park should top **75,000 people**
- ★ Published **102,360 words** in four issues of *Hallowed* Ground magazine
- ★ Earned our **6th consecutive** 4-star recognition for fiscal responsibility from Charity Navigator
- * Required just 2 days to meet our goal in an onlineonly fundraising campaign for Cedar Creek
- ★ Installed **26 new interpretive signs** at **4 battlefields** (Brandy Station, Hatcher's Run, McDowell and Petersburg)
- ★ Preserved the equivalent of **2.75 square miles** nationwide — the same size as the National Park Service's Rock Creek Park in Washington, D.C.
- ★ Topped **43,000 acres** in cumulative hallowed ground saved forever

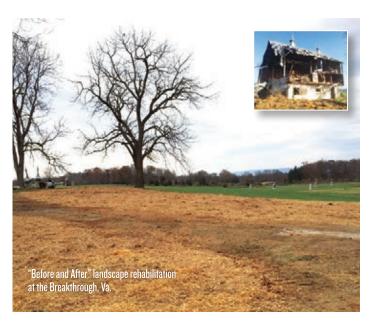
- ★ Directly held **8,635 acres** of battlefield land in fee or easement
- ★ Sold or donated **703 acres** to the National Park Service and other preservation entities
- ★ Managed 14 farm leases and 9 tenant leases
- ★ Conducted **10 demolitions** of nonhistoric structures
- ★ Welcomed **582 members**, partners and friends to our Annual Conference and Grand Review
- ★ Hosted **360 young people** and their sponsors at our first three Generations events — plus 3,500 online for a Virtual Watch Party during the re-broadcast of Ken Burn's The Civil War
- ★ Appeared in **2,247 news articles**, representing an advertising value of nearly \$21 million
- ★ Worked with the National Park Service to identify 239 grant programs potentially applicable to battlefield protection and interpretation
- ★ Recognized **1,940 members** of The Steadfast a donor group honoring those who have made more than 100 total lifetime gifts
- ★ Facilitated a cumulative **303,327 downloads** of the **17** titles in our Battle App® series













PRESERVE



he Civil War was a seminal event in our country's history, the moment when America was transformed from a collection of independent states into a cohesive nation. Preserving the lands upon which

this defining struggle was contested — via either outright purchase or the placement of conservation easements — lies at the very heart of the Civil War Trust's mission.

CAMPAIGN 150

IN LATE MAY 2015, as commemoration of the Civil War's sesquicentennial came to a close, the Trust announced the successful completion of Campaign 150, its most ambitious capital fundraising effort to date. When it was launched in early 2011, the project sought to raise \$40 million during the anniversary period, enabling us to maximize the amount of land preserved as a permanent legacy of the commemoration, and to invest in new technologies for education and interpretation. Ultimately, however, this focused, realistic roadmap for battlefield preservation in the 21st century was able to raise an astonishing \$52.5 million for heritage land protection and history education. These funds were parlayed into more than 10,000 acres of newly protected battlefield land.

LAND ACQUISITION

THE TRUST'S APPROACH to the purchase and permanent protection of battlefields continues to grow increasingly proactive and strategic, as we look to gain a critical mass of preserved land at significant sites to ensure that future generations will gain a full understanding of the events that transpired there. As such, lands protected with Trust involvement in FY2015 extended from a tiny-but-critical 1.4-acre parcel at Franklin, Tenn., to a massive 640-acre landscape at Sand Creek, Colo. Benefitting battlefields ranged from Elkin's Ferry, Ark., where we made our first investment, to Gettysburg. Pa., and Shiloh, Tenn., which have both seen more than a score of completed individual transactions. Staff and Trustees carefully vetted each project, ensuring that it met our high standards for historic significance and other considerations, before investing. (For a full catalog of the 38 individual transactions protecting 1,768 acres at 30 battlefields in 14 states that were completed in FY2015, please see page 12.)

A particularly notable achievement — for the swiftness of completion and scale of necessary fundraising, as well as the historic significance of the land — was the acquisition of the 44-acre "Epicenter tract" at Antietam. Located within 300 yards of the National Park Service visitor center and bordered on all three sides by Park Service land, this prop-

erty was deemed "the bloodiest ground of the bloodiest day in American history" by historian Dennis Frye. It saw more casualties than the famous, neighboring Cornfield, as thousands of Union soldiers made repeated attacks across the triangular parcel during six hours of combat on the morning of September 17, 1862.

BATTLEFIELD REHABILITATION

IN SOME INSTANCES, ensuring that a piece of protected battlefield land is of significant interpretive and educational value required the Trust to engage in landscape rehabilitation projects, as at several illustrative projects in FY2015.

At Brandy Station, Va., after completing the demolition of two houses and an in-ground pool, among other modern structures, on the slopes of Fleetwood Hill, the Trust gathered with friends, partners and state officials in October to unveil a new interpretive trail. The ribbon cutting was the culmination of a long process that began in 2013, when the Trust launched a \$3.6 million national fundraising campaign to purchase the 56-acre property.

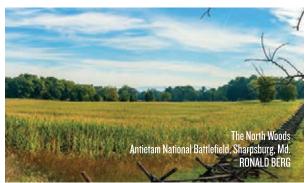
Antietam also witnessed a significant upswing in restoration activities last year. The Trust worked with its frequent partners at the Save Historic Antietam Foundation (SHAF), as well as the 88th Pennsylvania Descendants Association, to remove several hundred yards of invasive tree line from the Epicenter tract, uncovering an old, possibly historic, farm lane in the process. This opened up the view from Cornfield Avenue toward the Dunker Church and the New York Monument for the first time in decades, a development augmented by the November removal of the dilapidated modern barn on the property. Separately, in January 2016, a small home on the opposite side of the Hagerstown Pike — on another Trust-acquired property that was transferred to SHAF — was taken down, clearing the way for a longmissing part of the North Woods to be replanted.

LEE'S HEADQUARTERS

AFTER FINALIZING the purchase of Robert E. Lee's Headquarters at Gettysburg in FY2014, the Trust spent much of FY2015 meeting with federal, state and local government officials to lay the groundwork and secure the necessary permits for the most ambitious restoration effort in our history — removal of the nonhistoric structures built on the property during eight decades of commercial use. Concurrent with these logistical meetings, our Phase I archaeological survey located the foundation of the historic Riggs House, a long-missing battlefield landmark, on the south side of the property. And an architectural survey of the Mary Thompson House informed our detailed restoration planning. In December, following a six-month process, the Gettysburg Borough Council voted in favor of our plans, allowing the first phase of the project, asbestos remediation, to begin in January 2016. Demolition of the former hotel and other modern buildings began in earnest on March 21. By the battle's 153rd anniversary in July, efforts to restore the historic Mary Thompson House to its wartime appearance were underway.













EDUCATE



T ITS MOST BASIC, battlefield preservation is about securing historic landscapes such that they are forever removed from the threat of inappropriate development. But for landscape

protection to have lasting meaning, robust educational offerings need to perpetuate public understanding of the events that unfolded there. Without high-quality on-site, classroom-focused and, increasingly, digital interpretation, a preserved battlefield could someday be mistaken for less significant parkland.

Our robust land stewardship program restores, interprets and maintains Trust-owned properties, ensuring top-notch on-site experiences for visitors of all stripes. In FY2015, new or expanded interpretive offerings were installed at four sites — Brandy Station, Hatcher's Run, McDowell and Petersburg, Va. — enhancing our growing roster of interpreted battlefields.

CLASSROOM PROGRAMS

MANY of the Trust's longest-running educational programs, like our student contests and Traveling Trunk, target traditional K-12 classrooms. We place such emphasis upon empowering teachers because each one reaches more than 2,000 students in his or her career — meaning there is no greater multiplier of our efforts.

Our Teacher Institutes — hugely popular continuing-education gatherings and innovation workshops — are free to K-12 educators and are held in different Civil War-related locales every year. Scholarships cover travel and lodging for participants who would otherwise be unable to attend. Last year, 193 educators gathered in Washington, D.C., for our largest-ever Institute, which included a behind-the-scenes tour at the Smithsonian's National Museum of American History and other unforgettable opportunities.

We offer more Civil War content for educators than any other source; last year, more than 490,000 page views on our website concerned curricula and lesson plans. By making this material free and easily accessible online, we give teachers the tools they need to instill a love of history. Real-time support comes from our Teachers Regiment, an online community of 322 educators, interpreters and historians who are passionate about and share ideas and resources related to the topic. They are led by our Teacher in Residence — an award-winning classroom educator ready to inspire and offer practical suggestions.

The Field Trip Fund enables teachers to bring their students to Civil War sites by awarding grants and sti-

pends to offset the cost to families and school districts. In 2015, we brought 2,183 students and 322 teachers to stand on hallowed ground — topping 5,000 young people since the program's inception in the summer of 2014 many who would not have otherwise been able to make the journey.

PUBLIC EDUCATION

OUR WEBSITE presents more topical information to more visitors than any other Civil War site. We are reaching millions of people every year with our unparalleled resources — more than 3,000 maps, articles, biographies, quizzes and other pages of informative, entertaining content. Last calendar year, Civilwar.org drew 8,399,757 visitors seeking accurate, unbiased and authoritative information about American history — an astonishing 33.8 percent increase over the previous year!

Among our online content, two types of video resources have proved particularly popular: In4 videos cover basic Civil War topics and are appropriate introductory episodes for people of all ages, whereas the War Department™ series leverages the latest technology and engaged historians for deep analysis. In 2015, Civilwar.org visitors logged 11,700 hours watching these videos.

At the outset of the sesquicentennial, the Trust brought battlefield interpretation into the digital age with our Battle App® guides — free, GPS-enabled multimedia battlefield tours for Apple and Android devices. These innovative products help users unlock American history from the battlefield or from home. To date, more than 303,000 people have downloaded the 17 titles in this series, including the 1,321 who have obtained the new Brandy Station Battle App following its October debut. Meanwhile, individual 360 Battlefield Panoramas, rife with interactive points and clickable details, provide the closest possible approximation to a physical battlefield visit.

Detailed battle maps have long been a hallmark of the Trust's work, but now technology allows us to bring the action to life with troop movement animations, narratives, video and more in our Animated Battle Maps. In September, we moved beyond presentations that explore a single battle or campaign to debut a 27-minute overview of the entire Civil War, which proved exceptionally popular with audiences. During 2015, visitors to Civilwar.org logged 41,300 hours watching our 14 Animated Maps.

In a more traditional medium, the Trust's outstanding quarterly membership magazine Hallowed Ground reports news updates from our preservation community alongside in-depth articles by top historians. In 2015, it received top honors in the Apex Awards for Publication Excellence —for the seventh consecutive year. Moreover, the title was named a 2015 Merit Winner by the international Society of Publication Designers.★

















ENGAGE



T THE Civil War Trust, we do more than buy land. We build parks, and we tell stories as a way to connect people to the past. We offer opportunities for history lovers to come together and foster their passions. We

provide means for the public to engage with decisionmakers, educating them about the benefits of preservation and advocating on behalf of historic sites.

GENERATIONS

AMONG our most exciting new initiatives is the Civil War Generations program, a series of events and online content that helps history lovers share their passion with those they care about. Generations mixes curated multimedia content with carefully crafted events designed to appeal to young and old alike. These unforgettable experiences — including 260 children and their sponsors walking Pickett's Charge in the company of outstanding historians, or channeling the lifestyle of a soldier by spending the night in recreated accommodations at Pamplin Historical Park, as 40 lucky pairs did one weekend in September — have exceptional power to instill an ongoing interest in the past. Beyond teaching names and dates, these programs are designed to instill teamwork, leadership, ethics and responsibility in younger people.

MEMBER OUTREACH

SEVERAL TIMES each year, Trust members meet for fellowship and learning at exclusive gatherings — the Annual Conference (Richmond, Va., June 3–7, 2015) and Color Bearer Grand Review (Charleston, S.C., September 24–27) — and via smaller tours and invitation-only events. Through the generosity of several Board members, bequests from Honor Guard members, and other donors, we significantly expanded our scholarship program to bring teachers and students to these events.

Our largest annual program, Park Day, is also one of our longest running; the 20th annual event was held on April 2, 2016, just after the close of this reporting period. Thanks to a robust outreach effort, particularly to include Campaign 1776-related sites, the number of registered locations recruited in FY2015 was up more than 10 percent over previous years.

Digital communications continues to play an increasing role in our membership outreach and stewardship strategies, as we share e-appeals and newsletters full of our latest education offerings, advocacy efforts and victory messages via e-mail and social media. The results of this emphasis are tangible: a 13 percent increase in online giving in 2015 over 2014. The Trust's robust social media presence has created a

vast network of supporters in these channels, including 256,372 Facebook followers — plus some 180,000 more who follow special interest pages like Honor Our Soldiers or Gettysburg Matters to Me — 13,000 followers on Twitter and 11,000 on Instagram. And these fans are active participants in our work, not just passive absorbers of content, as evidenced by the successful completion of several social media-driven, online-only fundraising efforts in 2015.

PARTNERSHIP BUILDING

WHETHER by securing governmental matching grants to multiply the effectiveness of member donations or forming coalitions to advocate for historic sites, creating effective partnerships is a hallmark of all the Trust's activities.

Ensuring the continuation of preservation-friendly governmental policies is a significant goal of the organization, prompting the Trust to work with officials to spread information about the benefits of battlefield preservation in terms of educational resources, environmental sustainability and economic development via heritage tourism. In August, the Trust completed a multiyear project undertaken with the National Park Service's American Battlefield Protection Program to identify a variety of state and local grant programs across the country that could be applicable to preservation efforts. During our March Lobby Day, Trust supporters held more than 30 meetings with federal legislators, thanking them for past support and looking toward future opportunities for cultivating successful public-private partnerships.

At news conferences throughout the year, Trust members gathered to celebrate major successes with the leaders of the bodies and organizations that made those victories possible — Secretary of the Interior Sally Jewell at Appomattox in April, Rep. Hal Rogers (R-KY) at Mill Springs in May, Deputy Secretary of the Interior Mike Connor at Antietam in September and Virginia House of Delegates Speaker William J. Howell and Secretary of Natural Resources Molly Ward at Brandy Station in October.

ADVOCACY AND OUTREACH

USING TRADITIONAL advocacy technology and emerging digital methods, the Trust engaged its membership and social media network to ask elected officials to support legislation seeking to expand the authorized boundaries at several national battlefield parks, allowing them to integrate important, already privately protected landscapes. Other advocacy campaigns provided opportunities for Americans to state their opposition toward the removal of historical monuments and to urge Congress to award legendary historian Edwin Cole Bearss with the Congressional Gold Medal.

The Trust has worked closely with local officials and preservation groups —including the Brandy Station Foundation, the Culpeper Department of Tourism, the Friends of Cedar Mountain Battlefield, the Journey Through Hallowed Ground Partnership, the Piedmont Environmental Council, Preservation Virginia and the Remington Community Partnership — to build support for the creation of a new Virginia State Park encompassing the Brandy Station and Cedar Mountain Battlefields. Having secured the blessing of the Culpeper County Board of Supervisors by demonstrating the idea's feasibility and highlighting the economic benefits it could bring to the community in 2015, the Brandy Station & Cedar Mountain State Park Alliance is turning its attention toward the state legislature, which would have to authorize the new park. ★









LAND PRESERVATION SUMMARY



N FISCAL YEAR 2015, the Civil War Trust and Campaign 1776 completed a total of 38 individual transactions protecting a total of 1,768 acres at 30 battlefields in 14 states.

Although this land is valued at \$16,808,401, thanks to a host of matching grants and other revenue sources, the Trust secured its preser-

vation through a net outlay of only \$3,809,775 — a leverage factor of 4.4!★

51.8 acres at Antietam, Maryland

17.6 acres at Cedar Creek, Virginia

69.9 acres at Champion Hill, Mississippi

59.9 acres at Chattanooga, Tennessee

30.9 acres at Chickamauga, Georgia

3.4 acres at Cold Harbor, Virginia

22.1 acres at Corinth, Mississippi

4.9 acres at Second Deep Bottom, Virginia

441.9 acres at Elkin's Ferry, Arkansas

4.3 acres at Fort Donelson, Tennessee

1.4 acres at Franklin, Tennessee

2.I acres at Gaines' Mill, Virginia

8.8 acres at Gettysburg, Pennsylvania

1.7 acres at Glendale, Virginia

122.1 acres at Hanging Rock, South Carolina

35.9 acres at Kernstown, Virginia

racre at Lexington, Massachusetts

15.4 acres at Mill Springs, Kentucky

2.5 acres at Monocacy, Maryland

13.5 acres at Perryville, Kentucky

4.5 acres at Princeton, New Jersey

640 acres at Sand Creek, Colorado

2.7 acres at Shepherdstown, West Virginia

39.6 acres at Shiloh, Tennessee

5.2 acres at South Mountain, Maryland

1.8 acres at Stones River, Tennessee

5 acres at Third Winchester, Virginia

4.6 acres at White Oak Road, Virginia

64.6 acres at Williamsburg, Virginia

88.8 acres at Wyse Fork, North Carolina



PARTNERS in PRESERVATION

PRIVATE AND NONPROFIT PARTNERS

Brandywine Battlefield Task Force; Busch Properties, Inc.; Central Virginia Battlefields Trust; The Colorado Trust; The Conservation Fund; Department of Arkansas Heritage; Franklin's Charge; Central Maryland Heritage League; Friends of Shiloh National Military Park; Friends of Vicksburg National Military Park and Campaign; Georgia Piedmont Land Trust; Gettysburg Foundation; Historic Virginia Land Conservancy; History Colorado; HTR Foundation; The Joseph Henry Edmondson Foundation; The Journey Through Hallowed Ground Partnership; Kernstown Battlefield Association; Land Conservancy of Adams County; Land Trust for Tennessee; Land Trust of the Eastern Panhandle; Lyndhurst Foundation; Maryland Environmental Trust; Maryland Historical Trust; Mill Springs Battlefield Association; National Parks Conservation Association; North Carolina Coastal Land Trust; Petersburg National Battlefield Foundation; Piedmont Environmental Council; Richmond Battlefields Association; Riverview Foundation; Save Historic Antietam Foundation; Shenandoah Valley Battlefields Foundation; Shepherdstown Battlefield Preservation Association; South Carolina Battleground Preservation Trust; Tennessee Civil War Preservation Association; Trust for Public Land; Wallace Foundation

GOVERNMENTAL PARTNERS

Advisory Council on Historic Preservation; American Battlefield Protection Program; Arkansas Historic Preservation Program; Arkansas Natural and Cultural Resources Council; Boyle County Fiscal Court (Ky.); City of Chattanooga (Tenn.); City of Franklin (Tenn.); Department of Agriculture Farm and Ranch Lands Protection Program; Georgia Battlefields Association; Jefferson County Historic Landmarks Commission (W.Va.); Kentucky Heritage Council; Maryland Department of Natural Resources; Maryland Department of Transportation; Mississippi Department of Archives and History; North Carolina Department of Natural and Cultural Resources; Pennsylvania Historical and Museum Commission Bureau for Historic Preservation; Pulaski County Fiscal Court (Ky.); State of Colorado; Tennessee Civil War Sesquicentennial Commission; Tennessee Department of Transportation; Tennessee Historical Commission; Virginia Department of Conservation and Recreation; Virginia Department of Historic Resources; Virginia Department of Transportation



A YEAR OF

AUG SEPT JUN JUL APR MAY

APRIL 2 Petersburg Breakthrough interpretive trail opens

APRIL 7

News conference with Sec. of the Interior Sally Jewell at

Appomattox, Va.

MAY 23 News conference with Rep. Hal Rogers (R-KY) at Mill Springs

JUNE 4-7

2015 Annual

Conference,

Richmond, Va.

JUNE 5 Receipt of sixth consecutive 4-star rating from Charity **Navigator**

JUNE 6 Successful conclusion of \$52.5 million Campaign 150

JUNE 12 Campaign 1776 announces Minute Man National Historical Park project

JULY 10 2015 Photo Contest Opens

JULY 16-19

Teacher Institute, Washington, D.C.

JULY 25 Inaugural Generations Program: Walk Pickett's Charge at Gettysburg

JULY 26 Antietam "Epicenter" campaign announced

AUGUST 4 Victory Declared in **Champion Hill effort**

AUGUST 29 Online matching campaign unlocks \$20K for the Field Trip Fund

SEPTEMBER 12-13

"Live Like a Civil War Soldier" Generations event at Pamplin Historical Park

SEPTEMBER 14 **Civil War Animated** Map covering entire conflict launches

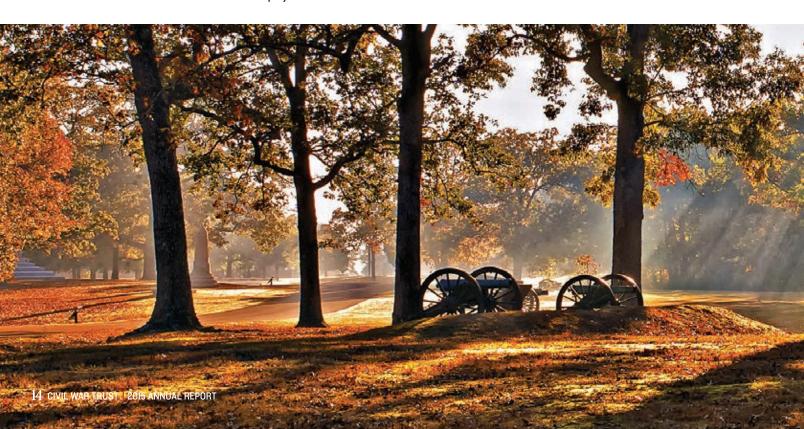
SEPTEMBER 16 Princeton ribbon cutting marks first Campaign 1776 victory

SEPTEMBER 25-27 Grand Review in Charleston, S.C.

SEPTEMBER 25 **Brandy Station**

& Cedar Mountain State Park Alliance forms

SEPTEMBER 30 News conference with Deputy Sec. of the Interior Michael Connor at Antietam



VICTORIES

OCT

NOV

DEC JAN

FEB

MAR

0.07

OCTOBER 12

Ed Bearss Congressional Gold Medal push

OCTOBER 26

Virginia House Speaker Bill Howell opens new Brandy Station trail NOVEMBER 5

Vicksburg news conference celebrates partnerships

NOVEMBER 5

Antietam North Woods fundraising goal achieved

NOVEMBER 25

Online-only matching campaign raises \$25,637 for Cedar Creek in less than one week

DECEMBER 21

I50 Matching Challenge raises \$157,163 online by year-end

DECEMBER 30

Victory declared in Chickamauga-Chattanooga effort

JANUARY 2

Brandy Station-Cedar Mountain State Park Feasibility Study released

JANUARY 3

Princeton Battlefield Illumination Event

JANUARY 25

Princeton Battlefield Threat featured in Times Square

lack

JANUARY 27

Fredericksburg
Preservation Meade's
HQ and Slaughter
Pen Farm fundraising
launch

FEBRUARY 6

Generations "March Through History" event

FEBRUARY 16

New York Times: "Plan by Institute in Princeton Clashes with Park's Revolutionary War Past"

FEBRUARY 17

Perryville acquisition launched

FEBRUARY 22

Washington's Birthday – Veterans for Princeton launched

MARCH 2

Annual Capitol Hill Lobby Day

MARCH 23

Demolition of buildings at Lee's Headquarters begins



FINANCIAL HIGHLIGHTS*

REVENUES, GAINS AND OTHER SUPPORT

Contributions	\$11,925,076.00
Membership Dues	3,347,034.00
Grants	5,743,513.00
Donated Land	2,214,188.00
Conference Registration	171,525.00
Rental Income	149,765.00
Other Revenue	119,210.00
Interest Income	24,410.00
Donated Services	4,575.00
TOTAL INCOME	\$23,699,296.00

EXPENSES

Program Expenses	
Land	\$15,949,824.00
Membership	2,498,221.00
Education	1,650,484.00
Total Program Expenses	20,098,529.00
Fundraising Expenses	2,379,071.00
Administrative Expenses	965,800.00
TOTAL EXPENSES	\$23,443,400,00

ASSETS AND LIABILITIES

Beginning Net Assets	\$93,699,651.00
Other Changes in Net Assets	861.00
Ending Net Assets	93,954,686.00
Total Liabilities	5,625,042.00
TOTAL ASSETS	\$99,579,728.00

CIVIL WAR TRUST EXPENSES



86% PROGRAMS







ADMINISTRATIVE

\$99,579,728.00

WHAT IS THE VALUE OF LAND

on which brave Americans sacrificed their lives to establish and ensure the sanctity of the values on which this country was founded? While the Civil War Trust believes it to be priceless, we are also keenly aware of our responsibility as beneficiaries of the hardwon funds donated by our members and pledge ourselves to be prudent stewards of these gifts. That's why, in FY2015, we spent just under 86 percent of our budget on programs and only 14 percent on administration and fundraising combined.

In testament to this fact, in FY2015 — for the sixth consecutive year — the Civil War Trust earned a coveted 4-star ranking from Charity Navigator, America's leading charity evaluator. Only 3 percent of assessed charities have performed at this level of excellence, demonstrating the consistency of the Trust. In its 2015 evaluation, the watchdog group gave the Trust an overall rating of 94.62 on a 100-point scale.

Nor was this the only significant accolade for the Trust's accountability and integrity in FY2015. The Better Business Bureau Wise Giving Alliance has renewed the Civil War Trust's accreditation, showing that the Trust continues to meet the alliance's 20 standards in the categories of governance and oversight, measuring effectiveness, finances and fundraising. Additionally, the Trust is recognized as among the "Best in America" by the Independent Charities of America and as a Gold Participant by the Guidestar Exchange.

Also deeply gratifying, for the third straight year, the Trust was named a Top-Rated Nonprofit by GreatNonprofits, the leading provider of user reviews about nonprofit organizations. This outspoken support for our mission is further illustrated by spectacular growth in several of our most important membership categories during FY2015: a 6.6 percent increase in Color Bearers (those making membership gifts in excess of \$1,000), an 8.9 percent increase in Honor Guard members (those who plan to make a legacy gift to the Trust) and an amazing 18.8 percent increase in the Steadfast (those who have made at least 100 lifetime gifts).

We believe that the patriotic Americans who choose to support heritage land preservation and history education with their philanthropic dollars are our greatest asset, and we work hard to earn their continued trust.









Of all the charities we deal with, the Civil War Trust is the one where we feel the most at ease sending our donations. We have no doubt that the money will go to the cause, which is preserving more and more acres of ballowed ground, and the bistory that makes them so special. Do not besitate to donate and support this nonprofit organization; their mission and cause are unique and necessary.

- ROD DARCY

This is an organization that lives up to its word, leverages purchases, works out the best deal it can, and gets results every time. I donate to several well-known national nonprofit organizations devoted to environmental and historical preservation. They are all excellent, but to my way of thinking, there is no better-managed national nonprofit organization of which I am aware than the Civil War Trust when it comes to results and "bang for the buck,"

> -ROBERT W. **COSGRIFF**

CAMPAIGN 1776



AMPAIGN 1776 is a national initiative of the Civil War Trust, aimed at protecting the battlefields of the Revolutionary War and the War of 1812. It was begun at the urging of the National Park

Service, bringing our unparalleled expertise in crafting public-private partnerships aimed at protecting American heritage landscapes to the full array of military sites from America's first century. Campaign 1776 made tremendous strides in its first full fiscal year of operations, cresting 5,800 members and creating partnerships that will reap immense benefits in the years to come.

PRESERVE

CAMPAIGN 1776 launched in November 2014 by working to assist the State of New Jersey, local governments and the Princeton Battlefield Society in the purchase of 4.6 acres of the Princeton battlefield, site of a critical January 3, 1777, battle — the culmination of the so-called Ten Crucial Days that began with the Patriots' Christmas Day crossing of the Delaware River. Following a successful national fundraising campaign, these partner groups gathered on September 16 at a ribbon cutting for the first addition to the state park since 1971.

As its second land preservation project, Campaign 1776 turned to the Revolutionary War's first battles — Lexington and Concord. On April 19, 1775, Patriot militia, under the command of Capt. Jon Parker, formed on the town green in Lexington, Mass. The Patriot forces were overwhelmed and the British continued to Concord, where they failed in their mission to recover stockpiled munitions. That afternoon, Parker rallied his men on a rocky hillside, where he ambushed the British making their return journey; his disciplined, coordinated attack helped turn an orderly march into a desperate retreat.

In addition to raising funds for the acquisition of a one-acre parcel associated with "Parker's Revenge," Campaign 1776 used the occasion to announce the "Rediscovering the Revolution Battlefield Archaeology Program." Created in partnership with the American Revolution Institute of the Society of the Cincinnati, these funds will be available for survey work, excavation, analysis and/or interpretation of battlefield properties — starting with ongoing archaeological work at Parker's Revenge by Friends of Minute

Man National Park.

In January, Campaign 1776 began its third and largest initiative — protecting 10.4 acres at Pennsylvania's Brandywine battlefield, otherwise ideally situated to become a large, high-value home development in the Philadelphia suburbs. And groundwork laid in 2015 set the stage for even more dramatic and significant acquisitions in the coming year.

EDUCATE

THE CAMPAIGN 1776 website has fast become an outstanding and popular resource for educating the public about the pivotal events of our nation's founding. From ideological origins to battle action, from biographies to time lines, this ever-growing collection of historical resources can improve anyone's understanding of those tumultuous times. In 2015, the Campaign 1776 website received more than 85,958 visitors, and showed strong growth throughout the year.

Moreover, Campaign 1776 has developed robust outreach capacity, sending out monthly e-newsletters and interacting with 45,000 history lovers on Facebook. These avenues keep followers informed about our latest preservation oppor-

tunities, promote living history gatherings and other events of interest and share news developments from across the country. The Trust also began integrating content relevant to Campaign 1776 into its membership magazine, *Hallowed Ground*, featuring long-form stories that trace common threads throughout all three wars, as well as our first Revolutionary War engagement history, which traced the battles of Lexington and Concord.

To promote the appreciation of history among younger generations, Campaign 1776 partnered with the American Revolution Institute of the Society of the Cincinnati and the Civil War Trust to cosponsor "March Through History," a Generations event attended by 60

young people and their sponsors. Guests had the opportunity to wear clothing and sample food appropriate to the period while they had age-appropriate discussions of the Revolutionary War, the War of 1812 and the Civil War.

ENGAGE

PERHAPS the fiercest battle waged to date by Campaign 1776 has been the effort to halt the Institute for Advanced Study from erecting new faculty housing on the Princeton battlefield. In addition to working with the local Princeton Battlefield Society on means to stop the project and waging a national public awareness and advocacy campaign, the Trust and Campaign 1776 made a good-faith offer to purchase the 22-acre property outright at a fair-market value 40 percent above its appraised cost.

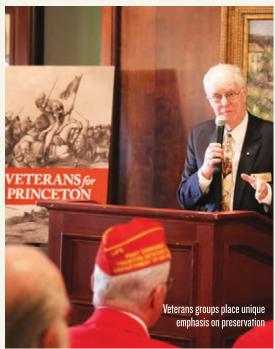
Despite archaeological evidence that corroborates the majority-held opinion in the historical community that Maxwell's Field represents the area across which George Washington personally led a charge against British lines that turned the tide of battle, the Institute began preliminary land-disturbing activities in December 2015.











CAMPAIGN 1776

The fight to #SavePrinceton has been active across multiple social media platforms, in the mainstream media and even in the New Jersey State House. After numerous articles in the regional media and several editorials supporting the pro-preservation position, a February New York Times piece brought national attention for the issue — as did the announcement of a "Veterans for Princeton" group, led by Lt. Gen. Richard Mills, a 40-year veteran of the U.S. Marine Corps and president of the Marine Corps University Foundation. After holding a hearing, the state senate's environment and energy committee officially urged the New Jersey Department of Environmental Protection to issue a temporary stay, stopping the construction.

Opposition further coalesced in March with the formation of the Save Princeton Coalition, composed of the American Association for State and Local History, the American Revolution Institute of the Society of the Cincinnati, The Battlefields Trust, Campaign 1776, The Cultural Landscape Foundation, the National Coalition for History, the National Parks Conservation Association, the National Trust for Historic Preservation, Preservation Maryland, the Princeton Battlefield Society, the Royal Leicestershire Regiment Association and the Sierra Club's New Jersey Chapter.

PARTNERS

SINCE ENTERING the Revolutionary realm, Campaign 1776 has worked tirelessly to forge alliances with a host of like-minded groups, even hosting a first-ever partners meeting to unify groups interested in the Southern Campaigns at our September Grand Review in Charleston,

S.C. More than 40 people representing diverse groups and interests — including national and state parks, state historic preservation and tourism offices, universities, museums, historical societies and other interested parties — gathered for a robust discussion of shared interpretive and advocacy goals. Tangible results of this conversation will be evident in 2016 with the announcement new acquisition efforts. The gathering was so successful that not only will it be repeated in the region, but it will be replicated in other areas rich with Revolutionary War or War of 1812 resources.

Among Campaign 1776's most engaged partners to date are: America's History LLC, American Battlefield Protection Program, American Revolution Institute of the Society of the Cincinnati, Brandywine Battlefield Task Force, Crossroads of the American Revolution, Friends of Minute Man National Park, Friends of Saratoga Battlefield, Guilford Battleground Company Museum of the Revolutionary War, Princeton Battlefield Society, Municipality of Princeton (N.J.), National Park Service, New Jersey Department of Environmental Protection, Town of Lincoln (Mass.), South Carolina Battleground Preservation Trust and the Southern Campaign of the American Revolution Parks.

PRUDENT FISCAL MANAGEMENT

CAMPAIGN 1776 preservation efforts follow the same proven framework as Civil War Trust transactions. The initiative adheres to the same standards of fiscal responsibility as the Trust. Disparate donation channels and accounting mechanisms demonstrate our commitment to transparency in this endeavor and ensure that each donor has control over how his or her gifts are allocated. All contributions toward Campaign 1776 acquisitions or educational initiatives must be explicitly earmarked by members. In FY2015, Campaign 1776 revenue totaled \$671,980.06.★



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